

2025 ANNUAL MEETING OF SHAREHOLDERS

MAY 13, 2025

- I. Welcome and Opening Remarks
- II. Introduction of Directors and Auditor; Quorum; and Call to Order
- III. Explanation of Procedures; Rules of Conduct
- IV. Official Business
 - A. Submission of the Audited Consolidated Financial Statements of the Company
 - B. Presentation of Proposals
 - C. Voting
 - D. Announcement of Preliminary Vote Results
- V. Adjournment of Formal Meeting
- VI. Shareholder Questions

BAUSCH Health